DOI: 10.1142/S2424862221500287



Perceived Obstacles and Performance of Food and Agribusiness Enterprises: Implications for Urban and Rural Entrepreneurship Development

Waseem Khan*

Department of Management, Jamia Hamdard, New Delhi, India waseemdbf42@gmail.com

Tabassum Ali

Department of Business Administration Khwaja Moinuddin Chishti Urdu, Arabi-Farsi University Lucknow 226013, Uttar Pradesh, India

Aruna Dhamija

Institute of Business Management, GLA University
Mathura, Uttar Pradesh, India

Received 30 March 2021 Revised 12 October 2021 Accepted 9 December 2021 Published 11 March 2023

Abstract. This paper aims at examining the enterprises characteristic, business performance, and obstacles in doing business for food and agribusiness firms across rural and urban areas, based on World Bank's Enterprises Survey data of 699 respondents. Chi-square test shows statistically significance difference in firms' characteristics across the rural and urban regions. ANOVA reveals a significant difference in business performance. Similarly, perception about obstacles in doing business varies across the urban and rural firms. This study can be helpful for agribusiness managers and government policy makers in promoting region-based entrepreneurship in a focused manner.

Keywords: Rural; urban, business performance; business obstacles; food and agribusiness.

1. Introduction

The food and agriculture sector has recorded a significant transformation in the developing countries due to increase in production, growing disposable income, changing taste and preferences, nutritional sensitiveness, health consciousness, and marketing (Reardon *et al.*, 1999; Murty, 2000; Pinstrup-Andersen, 2000; Deshingkar *et al.*, 2003; Busch and Bain, 2004; Gehlhar and Regmi, 2005; Henson and Reardon, 2005; Hawkes, 2006; Swinnen and Maertens, 2007; Louw *et al.*, 2008; Kearney,

65

^{*}Corresponding author.

66

2010). It is expected that introduction of blockchain and Internet of things (IoT) will bring a huge change in the food sector (Powell et al., 2021). This rapid transformation in agri-food sector has been attracting the attention of researchers in the recent years (Xu et al., 2008; Reardon et al., 1999). Indian food processing sector has enormous potential for transforming the economy, income and employment generation, export earnings through large scale manufacturing (Ali, 2016), due to the huge availability of raw material, abundance of skilled and semi-skilled labor and technology, and one of the biggest consumption markets that create a win-win situation for both the food processing industry and the consumers.

According to a report of Ministry of Food Processing Industries (MOFPI, 2018–2019), India is among the top producers in many agricultural commodities such as milk, food grains, and horticulture produces. For sustainable production in agricultural sector, decision-making is very complex (Gao et al., 2001). In the year 2017–2018, growth rate of food processing sector was 7.86% with the contribution of 8.83% of GVA of India's total manufacturing sector, and the export volume of food processing sector was 35303.19 Billion USD in 2017–18. Food processing sector provides employment to 1.85 million people, which constitutes 12.43% of the total employment in all registered factories in 2016–2017. Unregistered food processing sector provides employment to 5.1 million workers as per the National Sample Survey Organization [NSSO 73th Round of Survey, (2015–2016)].

Supply chain management is the prerequisite in food sector due to its complex network and a large number of stakeholders (Wang et al., 2014; Haleem and Sufiyan, 2021). International food supply chain is dealing with several new competitive and trade challenges (Neves et al., 2013). The food business attains success through greater market orientation with innovation (Batterink et al., 2006). Functional and spatial integration plays a significant role in firms' performance (Mohanty and Shankar, 2019). Geographical location of the firm determines the efficiency of resources' allocation. If not properly chose, a firm's location may create the problem of high transportation cost, poor technological diffusion, and lack of access to a large economic market, which all may ultimately hamper the productivity of the enterprise (Isaksson, 2007). There has been a significant variation in the investment climate across locations within the city (Dollar et al., 2005), as regional infrastructure positively affects the firm's total factor productivity (Aiello et al., 2014).

High growth of entrepreneurship promotes significant economic growth (Wong et al., 2005), specifically in the rural areas, which plays a significant role in the wellbeing of the national economy (Phillipson et al., 2019). Increasing rate of entrepreneurship has led to reduction in unemployment level in OECD countries (Audretsch and Thurik, 1999). Indian government has worked on mobilizing a large proportion of the population for entrepreneurial activities (Rajesh, 2006). According to World Bank, India has improved its ranking in ease of doing business in the last six years. India's rank was 142nd in 2014, which has improved to 63th in 2019. It indicates that the overall business environment has improved. However, sector-wise understanding of business environment is still being studied.

Location of the firm is one of the significant factors for valuation of the firms and it also affects the firms' policy (Gao et al., 2008). Location of the firm affects the cost of capital, dividend policy, operating plan, stock price risk, financial management lease intensity, and corporate social responsibility (Kedia and Rajgopal, 2011; Boubakri et al., 2016; Husted et al., 2016; Kubick and Lockhart, 2016; John et al., 2011). According to Lu and Tao (2013) institution quality is an important determinant of a firm's productivity. Rajesh and Sen (2017) concluded the same in the case of India. It is a longstanding issue of concern how the requirements of the rural firms are different from those of urban firms with reference to enterprises' characteristics (Smallbone et al., 2003). In rural areas, diversification towards small enterprises from cultivation is a promising option (Lanjouw and Lanjouw, 2001; Khan et al., 2017).

There is a dearth of research regarding the performance of food and agribusiness firms across rural and urban agribusiness firms. A few empirical evidences are available which have discussed the importance of location while among them, studies focusing primarily on food and agribusiness firms are negligible. It is imperative to identify the business environment, entrepreneurial needs and characteristics of rural firms, and how they are different from their urban counterparts, so that proper and effective spatial policy strategies can be designed to harness the full potential of businesses for all the sectors including food and agribusiness in rural economies (Serwicka and Swinney, 2016; OCED, 2018). This study bridges the gap and performs an effective comparative analysis of rural and urban food and agribusiness firms.

An effective policy design requires a comprehensive data-based study. This study contributes to the existing literature on food and agribusiness environment and perceived obstacles in doing business, separately for rural and urban areas. This study will provide a strong empirical understanding of business environment for policy planning and guiding emerging entrepreneurs. Robust policies for rural food and agribusiness enterprises depend upon a comprehensive understanding of the business environment, performance drivers, and institutional arrangement. An understanding of perceived business obstacles, enterprise characteristics, and business performance from a scale perspective will help the agribusiness managers in aligning the needs of the supply chain and the policy makers in designing better policy support. Research on role of spatial location and concentration of economic activity is in primary phase (Ghani et al., 2012). This study measures whether a spatial variation between an urban and a rural located food and agribusiness firm has distinctive characteristics in terms of age, size, legal status, top manager experience and other profile characteristics of the firms. In addition, this study analyzes the major business obstacles such as access to resources, business regulations and market externalities faced by food and agribusiness enterprises.

2. Conceptual Framework

Rural firms tend to be smaller in size as compared to urban firms (Lowe and Talbot, 2000; Smallbone *et al.*, 2003; Atterton and Affleck, 2010; Lyee and Cowling, 2015)

and the legal status of rural firms is largely sole proprietorship and partnership. Using large data set of investment climate survey of World Bank for India, China and Brazil, Sridhar and Wan (2010) concluded that labor intensive firms tend to refrain from locating themselves in medium-sized cities relative to smaller cities. Beck et al. (2005) asserted that a firm's size matters a lot for its productivity, survival, and profitability. Size of the firm makes a positive effect on its productivity (Backman, 2012; Rajesh and Sen, 2017). Due to their comparatively smaller size, rural markets are an unpromising destination for large national and global enterprises (Phillipson et al., 2019). Researchers have argued that in the case of womenowned small and medium-sized enterprises, businesses underperform as compared to those owned by male counterparts (Du Rietz and Henrekson, 2000; Watson, 2003). According to Albright (2006), women involvement in farm and rural businesses are increasing but they face difficulty in finding information related to best management practices for their businesses. However, Peake and Marshall (2017) suggested that female-owned farm and rural family businesses perform comparatively better in terms of subjective assessment of performance. The biggest constraint with rural firms is their inability to recruit and retain qualified human resources (Freeman et al., 2012). Some previous research studies reported that rate of entrepreneurship is high in urban areas (Marshall and Samal, 2006; Sternberg, 2009); the potential reason for which may be that urban areas have required resources for startup of an entrepreneurial activity (Yu et al., 2011).

Rural firms have less access to potential workers (Phillipson et al., 2019) and local experts are the main sources of knowledge for grassland management (Da Xu et al., 2001). Hsieh and Klenow (2009) suggested that there are two type of factors that hamper expansion of firms in India and China. First are the financial constraints that particularly impact small firms, and second are the organizational factors that impact large firms. Rural firms are older than urban firms and mostly deal with primary product industries (Phillipson et al., 2019). Food and agribusiness firms are striving for technological advancement. Food supplies needed global identification system (Liu et al., 2021). A World Bank study reveals that labor intensive firms are located in big cities in India (Faggio and Silva, 2014). Feng and Xu (1999) stated that economic development is directly correlated with urbanization. Ali (2014) reported that small and medium-sized food and agribusiness firms were located primarily in the southern region of the country and concentrated in larger cities, while larger firms normally operate in the northern and eastern regions in the case of India. Keeble and Walker (1994) found a noticeable fact that in the rural areas, registration of the firms was correlated with de-registration of the firms. In view of the above literature, the first specific hypothesis of the study is as follows:

• H1: There are no differences in profile among the food and agribusiness firms across urban and rural areas.

In a competitive business environment, decision regarding the location of the enterprise has a great importance (Sefiani *et al.*, 2016). Harabi (2003) found that location significantly determined the performance and growth of the small and medium enterprises. Geographical location is a considerable factor that impacts the export performance, but little attention has been paid to understand the difference between export from regional and metropolitan locations (Katsikea et al., 2005). Studies conducted in different countries, viz. Loughran and Schultz (2005) for United states, Phillipson et al. (2019) for United Kingdom and Schwartz and Leifels (2016) for Germany, found that average turnover of rural firms is less than that of the urban firms. On the contrary, Curran and Storey (1993) stated that manufacturing firms located in rural areas earn higher profit than urban manufacturing firms in the United Kingdom.

Urban firms perceive competition as a severe obstacle Phillipson et al. (2019), because more firms are attracted towards urban areas, which creates an intense competition among businesses (Phelps et al., 2001). Urban entrepreneurs are more creative and more likely to set up new businesses (Joo, 2011). As compared to urban areas, rural areas have more registered firms having a small business (Phillipson et al., 2019). Rural markets experience less threat of new entrants and external competition as compared to urban markets (Phillipson et al., 2019). In their study, Curran and Storey (1993) concluded that firms in rural areas might underperform due to lack of access to formal and informal advisory, connectivity with customers and input suppliers. Less rural firms engage in export business as compared to the urban firms (North and Smallbone, 2000). Urban firms benefit from the infrastructural availability for exports (Mittelstaedt et al., 2006). Performance of business process guides the decision making for resource allocation and technology-based operations (Kataev et al., 2016). In the light of the above literature, second specific hypothesis of this study is as follows:

• H2: There are no differences in business performance among food and agribusiness firms across urban and rural areas.

Foreign direct investment (FDI) provides opportunities to develop businesses by reducing the money constraints (Tougem et al., 2021), but to attract the foreign direct investment, location of the firm is an important requisite, particularly for the newly established enterprises (Tripathi and Kumar, 2017). Dahlqvist et al. (2000) argued that location of the firm has significant implications regarding access to market, finance, skilled labor, and infrastructure facilities. Location has a strategic role in starting a new business because it determines the cost of production, scale of production, business regulation and tax (Joo, 2011). Cost is an important aspect for the selection of location of the firms (Ghani et al., 2012). Finance has been viewed as a major obstacle for the entrepreneurs in low and middle-income countries (Woodruff, 2018). Businesses that require higher level of working capital prefer to be established in large cities instead of small cities (Tripathi and Kumar, 2017). On the other hand, Phillipson et al. (2019) reported that obtaining finance is not a leading obstacle for both urban and rural firms, because advent of cloud services offers huge collaboration opportunities for business enterprises (Tan et al., 2021). Mukim and Nunnenkamp (2012) studied the choice of location for foreign investors. They revealed that foreign investors are more likely to invest on the location where better infrastructural facilities are available, and other foreign investors are already investing.

Globally digitalization, telecommunication remote working, and social networking are leading the modern societies (Ianuale et al., 2015). Information and communication technology has risen as a big enabler of firms' performance and it also helps in supply chain integration (Amoako et al., 2021). Rural firms are unable to come out from isolation even through digital channels because the rural areas suffer from weak internet accessibility (Roberts et al., 2017). In the case of India, infrastructure availability is a significant determinant of a firm's location (Sridhar, 2005), because in case of unavailability of banking, telecom, power and other infrastructural facilities, success of the firms is a big "if" (Tripathi and Kumar, 2017). Directors of urban firms have strong business, social and political networking that impacts the information flows, credit ratings, takeover and mergers, and valuation of the firms (Cai and Sevilir, 2012; Houston et al., 2014; Khatami et al., 2016). Rural firms perceive more obstacles regarding business regulations while for urban firms, competition in the market is a greater issue of concern (Phillipson, 2017). Rural enterprises face relatively more taxation regulation issues (Atterton and Affleck, 2010; Lyee and Cowling, 2015). Foreign firms in India perceive more constraints in running the business than domestic firms, while in China, opposite pattern has been recorded (Huang and Tang, 2012). In view of the above literature, the third hypothesis of this study is as follows (Fig. 1):

• H3: There are no differences in perceived business obstacles among food and agribusiness firms across urban and rural areas.

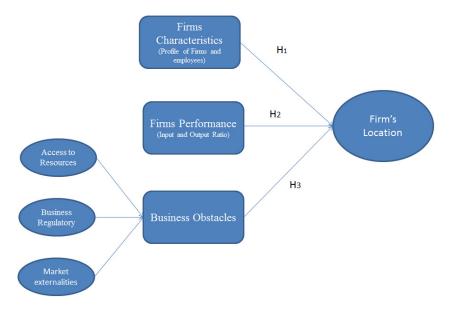


Fig. 1. Conceptual framework and research hypothesis.

3. Research Methodology

3.1. Data source and variables description

This study is based on the World Bank's Enterprises Survey (WBES) data. Stratified random sampling technique has been used to collect the data by the World Bank. Survey was carried out though face-to-face interview and questionnaires from owners and top managers of the manufacturing firms. For India, a total of 9281 manufacturing firms from different industry and sub-sectors have been surveyed, out of which, 699 firms are involve in food and agribusiness. In this study, these food and agribusiness firms have been taken. This enterprise survey comprises of information regarding wide range of firm characteristics such as firm size, legal status, main market of the firms, main product, quality certification, credit status of the firms (loan from financial institution); own website and technology licensed from a foreign-owned company; average year of managers' education and experience; firms' age; performance indicators such as annual sales, labor productivity and capacity utilization; and business obstacles related to access to resources, business regulations and market externalities.

There are a total of 16 obstacles, which have been categorized into three groups, viz. access to resources (electricity, telecommunications, transport services, access to land, and access to finance), business regulations (trade regulations and customs, tax rates, tax administrations, business licensing and permits, and labor regulations), and market externalities (crime, theft and disorder, courts, practices of competitors, political instability, corruption, and inadequately educated workforce). Data of business obstacles have been reported on a five point scale from 1 to 5, where 1 denotes no obstacle while 5 indicates very severe obstacle. Furthermore, to examine the business performance of the firm across locations, viz. urban and rural, some input and output ratios have been examined. Input ratios are measured by labor cost to total cost, cost of raw materials to total cost, costs of fuel to total cost, total annual costs of electricity in the last fiscal year, and rental cost of machinery, vehicles and equipment, while output is measured by annual sales and percentage of total cost of capacity utilization.

4. Analytical Approach

The World Bank's Enterprises Survey (WBES) data have been digitized using SPSS version 20. Simple statistical techniques have been used to test the research hypothesis. Chi-square test has been used to analyze the significance differences in urban and rural enterprises with respect to firms and employees' characteristics (firm size, legal status, quality certification, main market of the enterprises, main product, credit status of the firms (loan from financial institution), own website and technology licensed from a foreign-owned company, average education and year of experience of the managers, and firms' age).

Chi-square test examines the distribution of frequency under categorical variable across the concerned variables. It calculates the existence of a significant difference in

the distribution of frequency. Value of chi-square statistics has been calculated using the following formula:

$$\chi^2 = \sum (O - E)^2 / E,$$

where E =expected value,

O =observed value

with df = (r-1)(c-1), where r and c are the number of possible categories under the considered variable.

Furthermore, to examine the difference in business performance and perceived business obstacles (access to resources, business regulations and market externalities) of the enterprises across location of the firms, analysis of variance (ANOVA) has been used. Analysis of variance is a widely used tool to examine the difference between groups.

5. Results and Discussion

A number of studies have examined the firms' characteristics across urban and rural locations (Du Rietz and Henrekson, 2000; Smallbone et al., 2003; Rizov and Walsh, 2011; Lee and Cowling, 2015; Phillipson et al., 2019). Of the total 599 food and agribusiness firms, 96 firms are situated in rural/semi urban areas while 603 firms are situated in urban areas. Firms' characteristics across the location are given in Table 1. Chi-square test ($\chi^2 = 1.384, P > 0.1$) indicates that there is no significant difference in the firm size across locations. Most of the firms are small and medium in size. Results on legal status of the firms reveal that most of the rural and semi urban firms are partnership firms while most of the firms in urban areas are sole proprietorship firms. Female participation in the top management between rural/semi urban and urban firms shows a significant difference at 10% level of significance. In the rural/semi urban areas only 2.1% females are in the top management, while on the other hand, 6.8% females are in the top management of the firms in urban areas. As far as international quality certification is concerned, chi-square estimates $(\chi^2 = 13.681, P < 0.01)$ indicate a statistically significant difference across rural and urban firms. 36.1% of urban firms have internationally recognized quality certification; however, only 16.8% rural/semi urban enterprises have that certificate.

Results of analysis show that 46.9% rural firms sold their product in local market as compared to 37.7% urban firms having the main market of their product in local areas. Regarding the loan adoption from financial institutions, statistically drawn test results show same credit status across different locations. The distribution of enterprises in terms of having own website between rural and urban firms varies significantly ($\chi^2 = 3.920, P < 0.05$). A noticeable result reveals that more than 60% food and agribusiness forms do not have their own websites in this era of the internet, irrespective of their location. Chi-square test ($\chi^2 = 10.552, P < 0.01$) indicates significant difference in having technology licensed from foreign owned

 ${\bf Table\ 1.}\quad {\bf Enterprises'\ characteristic\ by\ rural/semi\ urban\ and\ urban\ firms.}$

	Rural/semi urban firms		Urbai	n firms			
	\overline{n}	%	\overline{n}	%	χ^2	$\mathrm{d}\mathrm{f}$	Sig.
Firm size							
Small ≥ 5 and ≤ 19	43	44.8	259	43.0			
Medium ≥ 20 and ≤ 99	34	35.4	247	41.0	1.384	2	0.501
 Large ≥100	19	19.8	97	16.1			
Legal status							
Sole Proprietorship	45	46.9	317	52.6			
Partnership	46	47.9	219	36.3	6.259**	2	0.044
Limited and others	5	5.2	67	11.1			
Female top manager							
Yes	2	2.1	41	6.8			
No	94	97.9	560	93.2	3.211	1	0.073
Internationally recognized quality certification	V -				V	_	0.010
Yes	16	16.8	216	36.1			
No	79	83.2	382	63.9	13.681*	1	0.000
Main market for establishment's main product			332			_	
Local market	45	46.9	195	37.7	2.850***	1	0.091
National and international	51	53.1	322	62.3			
Loan from financial institution							
Yes	38	40.0	217	36.5	0.438	1	0.508
No	57	60.0	378	63.5			
Establishment has its own website							
Yes	27	28.1	233	38.6	3.920**	1	0.048
No	69	71.9	370	61.4			
Technology licensed from a foreign-owned company?							
Yes	0	0.0	53	10.3	10.552*	1	0.001
No	94	100.0	464	89.7			
Avg. year of manager experience							
$< 5 \mathrm{Years}$	15	15.6	103	17.1	3.424	3	0.331
6–10 year	31	32.3	195	32.4			
11–20 years	29	30.2	214	35.6			
>20 years	21	21.9	89	14.8			
Firms age							
<10 years	22	23.2	158	26.2	0.539	3	0.91
11–20 years	34	35.8	214	35.5			
21–30 years	21	22.1	119	19.8			
>30 years	18	18.9	111	18.4			

 $\it Notes:$ *Significant at 1%, **Significant at 5%, ***Significant at 10%.

company across the rural/semi urban and urban firms at 1% level of significance. No rural/semi urban firm has technology licensed from a foreign owned company; however, 10.3% urban firms have reported having the license. Regarding managers' experience, result ($\chi^2=3.424,\,P>0.1$) shows no significant difference across rural/semi urban and urban enterprises. But an interesting outcome of the results is that rural firms have 21.9% top managers who have more than 20 year of experience while on the other hand, in urban firms only 14.8% top managers have more than 20 year of experience. Chi-square test ($\chi^2=0.539,\,P>0.1$) reveals that distribution of firm's age does not vary across the locations.

In Table 2, differences in business performance across rural/semi urban and urban firms are presented. Several studies have examined the organization and business performance across urban and rural firms (Curran and Storey, 1993; Rijkers et al., 2010; Owoo and Naudé, 2017; Chanda and Goyal, 2020). Studies have taken various indicators to analyze the performance of firms such as input efficiency, output generation, employment growth, and capacity utilization. In this study, input and output have been taken to analyze the firms' performance. Under input factors, costs such as labor, raw material, fuel, electricity, rental cost of machinery, and other miscellaneous costs have been taken while in output, difference in annual sales and capacity utilization is analyzed.

For labor cost (wage and salaries), ANOVA ($F=11.76,\ P<0.01$) shows a significant difference in rural and urban enterprises. Less labor cost is incurred in rural firms as compared to urban firms. Regarding fuel cost, analysis of variance indicates that rural firms incur significantly higher per unit cost than urban firms ($F=3.405,\ P<0.1$). Beside these costs, statistically insignificant differences have been recorded in the cost of electricity, rental cost of machinery, and other costs. As far as output is

Table 2. Difference in business performance by rural/semi urban and urban firms.

	Rural/semi urban $(n = 96)$	Urban (603)	Total $(n = 699)$	F-value	df	Sig.
Input						
Labor cost to total cost	0.16	0.27	0.254	11.763*	1	0.001
Cost of raw materials to total cost	0.71	0.74	0.734	2.074	1	0.150
Costs of fuel to total cost	0.04	0.03	0.030	3.605***	1	0.058
Total annual costs of electricity in last fiscal year	0.05	0.06	0.062	1.025	1	0.312
Rental cost of machinery, vehicles and equipment	0.04	0.04	0.042	0.015	1	0.903
Rental cost of land and buildings to total cost	0.01	0.02	0.020	1.136	1	0.289
Other cost of production to total cost	0.06	0.05	0.049	1.995	1	0.159
Output						
Annual sales/total cost	1.7	2.8	2.6	4.487**	1	0.035
Capacity Utilization	78.6	80.0	79.8	0.628	1	0.428

Notes: *Significant at 1%, **Significant at 5%, ***Significant at 10%.

concerned, it is revealed from Table 2 that ratio of annual sales to total cost is significantly different (F = 4.487, P < 0.05) across the rural/semi urban and urban areas. In the rural areas, ratio of sales to total cost is low as compared to urban areas. About the capacity utilization of the plant, F-test (F = 0.628, P > 0.1) shows no difference between rural/semi urban and urban enterprises. Firms from both the locations utilize their plant capacity equally. Therefore, hypothesis H_2 , stating that there are no differences in business performance among food and agribusiness firms across urban and rural areas, is not accepted. Urban firms are paying high labor cost, as both the demand and unavailability of labor are generally high in the urban areas. Urban firms follow labor regulations strictly, whereas in rural areas, fuel cost is high, for which, unavailability of electricity may be the reason.

Global business environment in general and Indian business environment in particular are continuously changing (Brauns, 2015; Paul and Mas, 2016). There are several factors that hinder the performance of firms (Roomi et al., 2009; Kwong et al., 2012). This study explores the business obstacles on sixteen parameters under three broad categories, viz. access to resources, business regulations and market externalities as discussed in the conceptual framework. In Table 3, differences in business obstacles across rural and urban firms are given.

Under access to resources, two parameters out of five, viz. electricity and access to land, revealed a significant difference across rural and urban firms. Electricity in

	Table 3.	Response on	business o	bstacles	by	rural	/semi	urban	and	urban	firms.
--	----------	-------------	------------	----------	----	-------	-------	-------	-----	-------	--------

	Rural/semi urban $(n=96)$	Urban (603)	Total $(n = 699)$	F-value	df	Sig.
Access to resources						
Electricity	3.26	2.71	2.79	18.595*	1	0.000
Telecommunications	1.29	1.42	1.40	2.209	1	0.138
Transport	2.27	2.17	2.18	0.728	1	0.394
Land	1.40	1.59	1.56	3.604***	1	0.058
Finance	2.04	2.20	2.18	1.578	1	0.210
$Business\ regulations$						
Customs and trade regulations	2.00	1.76	1.79	3.125***	1	0.078
Tax rates	2.90	2.63	2.66	4.160**	1	0.042
Tax administrations	2.46	2.33	2.34	1.162	1	0.281
Business licensing and permits	2.23	2.11	2.12	0.958	1	0.328
Labor regulations	2.28	2.12	2.14	1.965	1	0.161
Market externalities						
Practices of competitors in informal sector	1.80	2.01	1.98	2.884***	1	0.090
Crime, theft and disorder	1.59	1.95	1.90	8.079*	1	0.005
Political instability	2.05	2.07	2.07	0.017	1	0.895
Corruption	3.32	3.03	3.07	4.142**	1	0.042
Courts	1.67	1.69	1.69	0.047	1	0.829
Inadequately educated workforce	2.18	2.10	2.11	0.404	1	0.525

Notes: *Significant at 1%, **Significant at 5%, ***Significant at 10%.

rural areas is the biggest obstacle for all enterprises. Difference in access to land shows that as compared to rural enterprises, urban enterprises finds access to land more challenging (10% level of significance). No difference has been found with respect to perceiving obstacles in access to telecommunication, transport, and finance. However, mean values reflect that these three parameters are minor obstacles for the enterprises. As far as obstacles in business regulations are concerned, two parameters, custom and trade regulation (F = 3.125, P < 0.1) and tax rate (F = 4.16, P < 0.05), indicated a significance difference across rural and urban enterprises. Among all regulatory parameters, tax rate and tax administration have been found to be moderate level obstacles. As far as the parameters of marketing externalities are concerned, results of F-test show that three parameters, namely practices of competitions in informal sectors, corruption, and crime, theft and disorder, revealed a significant difference across the urban and rural firms. Corruption has been reported as the highest ranked obstacle among all parameters. Corruption is the biggest challenge for both rural and urban firms. Mean values reveal that degree of obstacle is moderate in case of corruption. From the above analysis of variance, it clearly shows that hypothesis H3, stating that there is no difference in perceived business obstacle, is partially rejected. Majority of the parameters regarding business obstacles reveal equal level of obstacles across the urban and rural firms.

6. Conclusion, Implications and Future Research

The food and agriculture sector has recorded a significant transformation in the developing countries due to increase in production, growing income, changing tastes and preferences, nutritional sensitiveness, health consciousness, and marketing. This rapid transformation in agri-food sector has attracted a lot of attention from researchers in the recent years. Indian food processing sector has enormous potential to transform the economy, increase income, employment, and export earnings through large-scale manufacturing because of availability of huge raw material, abundance of skilled and semi-skilled labor, technology, and a vast domestic market. Indian government has worked on mobilizing a large section of population for entrepreneurial activities. Geographical location plays a significant role in firms' performance as it is an indispensable factor that can determine the success rate of entrepreneurial activity. Regional infrastructure positively affects the firms' total factor productivity. It has been noticed that there is a significant variation in the investment climate across locations within cities. Therefore, concentration of plants is a critical factor in policy making regarding investment and infrastructure. Perceived business obstacles, enterprise characteristics, and business performance from a scale perspective help agribusiness managers to align with the needs of the supply chain and government policy makers to design better policy support. Our study contributes to the food and agribusiness environment literature and perceived obstacles in doing business in both rural and urban areas.

This study analyzes the difference in characteristics, performance, and obstacles faced by the food and agribusiness firms across rural/semi urban and urban areas in India. Results show that characteristics of the firms vary with the geographical location of the firms. Most of the urban firms are proprietorship firms, whereas, in rural areas, partnership firms are dominant. Urban food and agribusiness enterprises consist of more female top managers compared to the rural food and agribusiness enterprises. Most of the rural/semi urban firms do not have internationally recognized quality certification, and they primarily cater to the local markets. As against, the urban firms have internationally recognized quality certification and serve both national and international markets. Adoption rate of digital platform in the form of websites is high for urban enterprises. Rural firms do not have licenses from foreignowned companies while some urban firms do have them. The age of food and agribusiness firms does not vary with their geographical location.

The results show the difference in business performance of the firms across locations, viz. rural/semi urban and urban in terms of labor cost, fuel cost and annual sales. Rural food and agribusiness firms have cost advantage with respect to labor, raw material, electricity, and rental cost of land while urban firms incur low fuel and other miscellaneous costs. In addition, differences in obstacles in doing business have also been recorded in food and agribusiness enterprises of urban and rural areas. Understanding of these differences has great implications for researchers, entrepreneurs, policy makers and bankers for developing effective business policies and plant establishment decisions with respect to food and agribusiness firms. Government should focus on providing access to electricity, transport and finance in rural areas. Laws regarding business licensing, tax and labor laws should be flexible to create a friendly business environment, particularly in rural areas. Corruption is the greatest obstacle among all; it should be addressed at the earliest for better and effective functioning of food and agribusiness firms.

This study is based on the comprehensive enterprises survey of World Bank, and the nature of data used in this research is secondary. It limits the researchers to use the given performance indicators and obstacles. Furthermore, secondary data restrict the researchers to design theory-based research framework. In future, there is a scope of extending the research by collecting primary data from food and agribusiness enterprises on various other performance indicators and business obstacles. Field collected primary data may provide a better opportunity to apply advance analytical tools.

References

Ali, J (2016). Performance of small and medium-sized food and agribusiness enterprises: Evidence from Indian firms. *International Food and Agribusiness Management Review*, 19 (4), 53–64.

- Amoako, T, ZH Sheng, CSK Dogbe and WWK Pomegbe (2021). Assessing the moderation role of ICT in the relationship between supply chain integration and SME performance. Journal of Industrial Integration and Management, doi: 10.1142/S2424862221500238.
- Anderson, D, P Tyler and T McCallion (2005). Developing the rural dimension of business-support policy. *Environment and Planning C: Government and Policy*, 23(4), 519–536.
- Atterton, J and A Affleck (2010). Rural Businesses in the North East of England: Final Survey Results. Newcastle Upon Tyne: Centre for Rural Economy.
- Audretsch, DB, R Thurik and A Thurik (eds.) (1999). Innovation, Industry Evolution and Employment. Cambridge: Cambridge University Press.
- Boubakri, N, O Guedhami and W Saffar (2016). Geographic location, foreign ownership, and cost of equity capital: Evidence from privatization. *Journal of Corporate Finance*, 38, 363–381.
- Brauns, M (2015). The management of change in a changing environment To change or not to change? Corporate Board: Role, Duties and Composition, 11(3), 37–42, doi: 10.22495/cbv11i3art4.
- Busch, L and C Bain (2004). New! Improved? The transformation of the global agrifood system. Rural Sociology, 69(3), 321–346.
- Cai, Y and M Sevilir (2012). Board connections and M&A transactions. Journal of Financial Economics, 103(2), 327–349.
- Chanda, U and P Goyal (2020). A Bayesian network model on the interlinkage between socially responsible HRM, employee satisfaction, employee commitment and organizational performance. *Journal of Management Analytics*, 7(1), 105–138.
- Commander, S and J Svejnar (2011). Business environment, exports, ownership, and firm performance. The Review of Economics and Statistics, 93(1), 309–337.
- Curran, J and D Storey (1993). The location of small and medium enterprise: Are there ruralurban differences?. In Small Firms in Urban and Rural Location, J. Curran and D. Storey (eds.), pp. 1–16. London: Routledge.
- Da Xu, L, N Liang and Q Gao (2001). An integrated knowledge-based system for grasslands ecosystems. $Knowledge\text{-}Based\ Systems,\ 14(5-6),\ 271-280.$
- Dahlqvist, J, P Davidsson and J Wiklund (2000). Initial conditions as predictors of new venture performance: A replication and extension of the Cooper *et al.* study. *Enterprise and Innovation Management Studies* 1(1), 1–17.
- Deshingkar, P, U Kulkarni, L Rao and S Rao (2003). Changing food systems in India: Response-sharing and marketing arrangements for vegetable production in Andhra Pradesh. *Development Policy Review*, 21(5–6), 627–639.
- Faggio, G and O Silva (2014). Self-employment and entrepreneurship in urban and rural labor markets. *Journal of Urban Economics*, 84, 67–85.
- Feng, S and LD Xu (1999). Decision support for fuzzy comprehensive evaluation of urban development. Fuzzy Sets and Systems, 105(1), 1–12.
- Freeman, J, C Styles and M Lawley (2012). Does firm location make a difference to the export performance of SMEs? *International Marketing Review*, 29(1), 88–113.
- Gao, Q, L Da Xu and N Liang (2001). Dynamic modelling with an integrated ecological knowledge-based system. Knowledge-Based Systems, 14(5-6), 281-287.
- Gao, W, L Ng and Q Wang (2008). Does geographic dispersion affect firm valuation? *Journal of Corporate Finance*, 14(5), 674–687.
- Gehlhar, M and A Regmi (2005). Factors shaping global food markets. In *New Directions in Global Food Markets*, pp. 5–17. RePEc.
- Ghani, SE, AG, Goswami and WR Kerr (2012). Is India's manufacturing sector moving away from cities? World Bank Policy Research Working Paper, World Bank, p. 6271.

- Glaeser, EL and DC Mare (2001). Cities and skills. Journal of Labor Economics, 19(2), 316–342.
- Haleem, A and M Sufiyan (2021). Defining food supply chain management Astudy based on a literature survey. Journal of Industrial Integration and Management, 6(1), 71–91.
- Harabi, N (2003). Determinants of firm growth: An empirical analysis from morocco. MPRA Paper. University of Applied Sciences, Switzerland.
- Hawkes, C (2006). Uneven dietary development: Linking the policies and processes of globalization with the nutrition transition, obesity and diet-related chronic diseases. Globalization and Health, 2(1), 4.
- Henson, S and T Reardon (2005). Private agri-food standards: Implications for food policy and the agri-food system. *Food Policy*, 30(3), 241–253.
- Hoffman, K, M Parejo, J Bessant and L Perren (1998). Small firms, RandD, technology and innovation in the UK: A literature review. Technovation, 18(1), 39–55.
- Houston, JF, L Jiang, C Lin and Y Ma (2014). Political connections and the cost of bank loans. *Journal of Accounting Research*, 52(1), 193–243.
- Huang, Y and H Tang (2012). FDI policies in China and India: Evidence from firm surveys. The World Economy, 35(1), 91–105.
- Husted, BW, D Jamali and W Saffar (2016). Near and dear? The role of location in CSR engagement: Near and dear? The role of location in CSR engagement. Strategic Management Journal, 37(10), 2050–2070.
- Ianuale, N, D Schiavon and E Capobianco (2015). Smart cities and urban networks: Are smart networks what we need?. Journal of Management Analytics, 2(4), 285–294.
- John, K, A Knyazeva and D Knyazeva (2011). Does geography matter? Firm location and corporate payout policy. *Journal of Financial Economics*, 101(3), 533–551.
- Joo, H (2011). Comparative analysis of rural and urban star-up entrepreneurs, Theses and Dissertations, Agricultural Economics, Paper 1, Available at http://uknowledge.uky.edu/agecon_etds/1.
- Kataev, M, L Bulysheva, A Emelyanenko and Z Bi (2016). Enterprise diagnostics for evaluation of enterprise business processes. *Journal of Industrial Integration and Management*, 1 (2), 1650008.
- Katsikea, ES, M Theodosiou, RE Morgan and N Papavassiliou (2005). Export market expansion strategies of direct-selling small and medium-sized firms: Implications for export sales management activities. *Journal of International Marketing*, 13(2), 57–92.
- Katsikeas, CS, LC Leonidou and NA Morgan (2000). Firm-level export performance assessment: Review, evaluation, and development. *Journal of the Academy of Marketing Science*, 28(4), 493–511.
- Kearney, J (2010). Food consumption trends and drivers. *Philosophical Transactions of the Royal Society B: Biological Sciences*, 365(1554), 2793–2807.
- Kedia, S and S Rajgopal (2011). Do the SEC's enforcement preferences affect corporate misconduct? *Journal of Accounting and Economics*, 51(3), 259–278.
- Keeble, D and S Walker (1994). New firms, small firms and dead firms: Spatial patterns and determinants in the United Kingdom. Regional Studies, 28(4), 411–427.
- Kubick, TR and GB Lockhart (2016). Proximity to the SEC and stock price crash risk: Proximity to the SEC. Financial Management, 45(2), 341–367.
- Lanjouw, J and P Lanjouw (2001). The rural non-farm sector: Issues and evidence from developing countries. *Agricultural Economics*, 26(1), 1–23.
- Liu, Y, W Han, Y Zhang, L Li, J Wang and L Zheng (2016). An internet-of-things solution for food safety and quality control: A pilot project in China. *Journal of Industrial Information Integration*, 3, 1–7.

- Loughran, T and P Schultz (2005). Liquidity: Urban versus rural firms. Journal of Financial Economics, 78(2), 341–374.
- Louw, A, D Jordaan, L Ndanga and JF Kirsten (2008). Alternative marketing options for small-scale farmers in the wake of changing agri-food supply chains in South Africa. Agrekon, 47(3), 287–308.
- Lowe, P and H Talbot (2000). Policy for small business support in rural areas: A critical assessment of the proposals for the small business service. *Regional Studies*, 34(5), 479–487.
- Lyee, N and M Cowling (2015). Do rural firms perceive different problems? Geography, sorting, and barriers to growth in UK SMEs. *Environment and Planning C: Government and Policy*, 33(1), 25–42.
- Marshall, MI and A Samal (2006). The effect of human and financial capital on the entrepreneurial process: An urban-rural comparison of entrepreneurs in Indiana, No. 379-2016-21678. Purdue University, West Lafayette, IN.
- Mittelstaedt, J, W Ward and E Nowlin (2006). Location, industrial concentration and the propensity of small US firms to export. *International Marketing Review*, 23(5), 486–503.
- Mohanty, M and R Shankar (2019). A hierarchical analytical model for performance management of integrated logistics. *Journal of Management Analytics*, 6(2), 173–208.
- Mukim, M and P Nunnenkamp (2012). The location choices of foreign investors: A district-level analysis in India. *The World Economy*, 35(7), 886–918.
- Murty, KN (2000). Changes in taste and demand pattern for cereals: Implication for food security in semi-arid tropical India. Agricultural Economic Research Review, 13(1), 25–51.
- North, D and D Smallbone (2000). The innovativeness and growth of rural SMEs during the 1990s. *Regional Studies*, 34(2), 145–157.
- OECD (2018). Rural 3.0: A Framework for Rural Development. Paris: OECD.
- Owoo, NS and W Naudé (2017). Spatial proximity and firm performance: Evidence from non-farm rural enterprises in Ethiopia and Nigeria. *Regional Studies*, 51(5), 688–700.
- Paul, J and E Mas (2016). The emergence of China and India in the global market. *Journal of East-West Business*, 22(1), 28–50.
- Phelps, NA, RJ Fallon and CL Williams (2001). Small firms, borrowed size and the urban-rural shift. *Regional Studies*, 35(7), 613–624.
- Phillipson, J, M Gorton, S Maioli, R Newbery, P Tiwasing and R Turner (2017). Rural business aspirations, obstacles and support: An analysis of the longitudinal small business survey (2015). Enterprise Research Centre Research Paper. ERC, London, UK.
- Phillipson, J, P Tiwasing, M Gorton, S Maioli, R Newbery and R Turner (2019). Shining a spotlight on small rural businesses: How does their performance compare with urban? *Journal of Rural Studies*, 68, 230–239.
- Pinstrup-Andersen, P (2000). Food policy research for developing countries: Emerging issues and unfinished business. *Food Policy*, 25(2), 125–141.
- Powell, W, M Foth, S Cao and V Natanelov (2021). Garbage in garbage out: The precarious link between IoT and blockchain in food supply chains. *Journal of Industrial Information Integration*, doi: 10.1016/j.jii.2021.100261.
- Reardon, T, CB Barrett, JA Berdegué and JF Swinnen (2009). Agrifood industry transformation and small farmers in developing countries. World Development, 37(11), 1717–1727.
- Reardon, T, J-M Codron, L Busch, J Bingen, C Harris (1999). Global change in agrifood grades and standards: Agribusiness strategic responses in developing countries. *International Food and Agribusiness Management Review*, 2(3/4), 421–435.
- Rijkers, B, M Söderbom and JL Loening (2010). A rural-urban comparison of manufacturing enterprise performance in Ethiopia. World Development, 38(9), 1278–1296.
- Rizov, M and PP Walsh (2011). Is there a rural—urban divide? Location and productivity of UK manufacturing. *Regional Studies*, 45(5), 641–656.

- Roberts, E, D Beel, L Philip and L Townsend (2017). Rural resilience in a digital society. Journal of Rural Studies, 54, 355–359.
- Schwartz, M and A Leifels, (2016). Demographic change bolsters private consumption and SME Growth. Focus on Economics No. 128. KfW Research, Frankfurt am Main.
- Sefiani, Y, B Davies and R Bown (2016). The Perceptual Effects of Location on the Performance of Small Businesses. Germany: University Library of Munich.
- Shucksmith, M and DL Brown (2016). Framing rural studies in the global north. In *Routledge International Handbook of Rural Studies*, pp. 31–56. London: Routledge.
- Smallbone, D (2000). The innovativeness and growth of rural SMEs during the 1990s. Regional Studies, 34(2), 145–157.
- Smallbone, D and D North (1999). Innovation and new technology in rural small and mediumsized enterprises: Some policy issues. Environment and Planning C: Government and Policy, 17(5), 549–566.
- Smallbone, D, R Baldock and D North (2003). Policy support for small firms in rural areas: The English experience. *Environment and Planning C: Government and Policy*, 21(6), 825–841.
- Smallbone, D, DJ North, R Baldock and I Ekanem (2002). Encouraging and Supporting Enterprise in Rural Areas. London, UK: Small Business Service.
- Sridhar, KS and G Wan (2010). Firm location choice in cities: Evidence from China, India, and Brazil. China Economic Review, 21(1), 113–122.
- Sternberg, R (2009). Regional dimensions of entrepreneurship. Foundations and Trendsin Entrepreneurship, 5(4), 211–340.
- Styles, C, JD Mittelstaedt, WA Ward and E Nowlin (2006). Location, industrial concentration and the propensity of small US firms to export. *International Marketing Review*, 23(5), 486–503.
- Swinnen, JF and M Maertens (2007). Globalization, privatization, and vertical coordination in food value chains in developing and transition countries. Agricultural Economics, 37, 89– 102.
- Tan, W, L Huang, MY Kataev, Y Sun, L Zhao, H Zhu and N Xie (2021). Method towards reconstructing collaborative business processes with cloud services using evolutionary deep Q-learning. *Journal of Industrial Information Integration*, 21, doi: 10.1016/j. jii.2020.100189.
- Tougem, TO, T Ze, N Amowine and IS Adiyoh (2021). Domestic investment, foreign direct investment, and economic growth in Sub-Saharan Africa: A case of industrial investment in Cameroon. Journal of Industrial Integration and Management, doi: 10.1142/ S2424862221500032.
- Tripathi, S and S Kumar (2017). Determinants of firm location choice in large cities in India: A binary logit model analysis. Theoretical and Empirical Researches in Urban Management, 12(3), 45–63.
- Wang, Y, W Ji and SS Chaudhry (2014). A hybrid approach for the evaluation of supermarket food safety. *Journal of Management Analytics*, 1(2), 156–167.
- Waseem, K, T Shazia and SA Ansari (2017). Can diversification of livelihood sources increase income of farm households? a case study in Uttar Pradesh. *Agricultural Economics Research Review*, 30(Conference Issue), 27–34.
- Wong, PK, YP Ho and E Autio (2005). Entrepreneurship, innovation and economic growth: Evidence from GEM data. *Small Business Economics*, 24(3), 335–350.
- Woodruff, C (2018). Addressing constraints to small and growing businesses. Working Paper. International Growth Centre, London.

- Xu, L, N Liang and Q Gao (2008). An integrated approach for agricultural ecosystem management. *IEEE Transactions on Systems, Man, and Cybernetics, Part C (Applications and Reviews)*, 38(4), 590–599.
- Yu, L, PF Orazem and RW Jolly (2011). Why do rural firms live longer? American Journal of Agricultural Economics, 93(3), 673–692, doi: 10.1093/ajae/aaq173.